## 6.2.25 Review of Bowman County Strategic Plan

## **Goals of the Committee:**

- 1. Meet once or twice per year to review the plan and ensure all stakeholder groups are collaborating together
- 2. Set strategic initiatives that each commission, council, and board will be working towards that fit with the goals
- 3. Report back to stakeholders

Below is the responsibility matrix that was reviewed and will continue to serve as the guide to making sure Bowman County's Strategic Growth Plan moves forward.

Committee will continue to meet yearly to review. Notes of the meeting will be recorded on the website and will be discussed annually at the BCDC Annual Meeting which is open to the public.

|                         |           | Responsibility Matrix   |  |
|-------------------------|-----------|---|--|
| Goal 1: Reta            | in & St   | rengthen Bowman County Businesses   |  |
| 1-A Encourage           | Local Bus | iness Expansion   |  |
| <b>Due Date</b>         | Done      | Task  | Assigned To                                  |
| Continuous              | х         | <b>Business Retention &amp; Expansion</b> – BCDC will continue business visits and touchpoints. BR&E focuses on childcare, workforce, and other business solutions. In 2025, added the Cookie Cart program. | Bowman County Development Corporation (BCDC) |
| Continuous              | х         | <b>Business Incentives</b> – PACE/Flex, Façade Program, Commercial Signage Grant, etc.  | BCDC   |
| Continuous              | х         | <b>SBDC</b> – Provides services for entrepreneurs and small businesses such as business consulting, business planning, regulatory compliance, etc.  | BCDC   |
| Continuous              | x         | <b>Program Marketing</b> – Provide more communication on the programs already available. Have been included in consistent newsletters and social media posts.   | BCDC   |
|                         |           |   |  |
| 1-B Strategically       | y Address | Childcare Shortages   |  |
| Due Date                | Done      | Task  | Assigned To                                  |
| 2022                    | x         | <b>Childcare Provider Matching Program</b> – To help increase capacity for childcare availability   | BCDC   |
| 2022                    | x         | <b>Develop a Childcare Center Program</b> – Fixed cost program was developed and has been utilized.   | BCDC/City of<br>Bowman/Bowman County         |
| 2024                    | х         | Childcare Workforce Retention Stipend Program – New program to help stabilize childcare in Bowman County by maintaining adequate workforce. This incentive program was just used for one year.              | BCDC   |
|                         |           |   |  |
| 1 C Address He          | using New | ode.  |  |
| 1-C Address Ho Due Date | Done      | Task  | Assigned To                                  |
| 2024                    | Done      | Incentives to rehab current homes – Look at creating a program to incentivize the rehab of rundown properties in town.  | All cities/Bowman County/BCDC                |
| 2025                    |           | Plan for new development areas within city limits – Revisit past program with Cashway. Look into developing more land with housing ready to purchase.   | BCDC/City of Bowman                          |

| 2024/2025            | х         | Blighted Properties – Received a grant to demo run down properties and make them available for sale  | Housing Authority/BCDC/City of Bowman/Bowman County |
|----------------------|-----------|--|---|
| 2025                 |           | <b>Down Payment Assistance Program</b> – Develop a program to encourage more development within city limits. Decided to put this on hold for now.  | BCDC/City of Bowman                                 |
|                      |           |  |   |
|                      | 1         | e Council and Create Strategic Initiatives   |   |
| Due Date             | Done      | Task   | Assigned To   |
| 2022                 | x         | Create a Workforce Council – Hold open forum meeting to gather committee members from all industries. Create a committee that tries to address and explore creative solutions to the workforce shortage issue. Held an open forum Fall 2022.                         | BCDC  |
| 2022                 | x         | Peer Group Meeting – A meeting for Bowman County's larger employers to gather and understand what jobs are available amongst all of them. This will help with recruitment of families and finding a spouse employment if necessary. Held an open forum in Fall 2022. | BCDC  |
| 2023/Continuous      | х         | Workforce Programs – Released four workforce programs including tuition/relocation reimbursement, sign-on bonus, and career advancement.   | BCDC/City/County                                    |
|                      |           |  |   |
| 1-E Engage Busir     | nesses ai | nd Employees in Workshops and Trainings  |   |
| Due Date             | Done      | Task   | Assigned To   |
| Continuous           | х         | <b>Business Classes</b> – Classes offered cover a variety of topics to help build a stronger workforce.  | BCDC  |
| Annually             | x         | <b>Fusion Conference</b> – Conference held in Bowman to support rural workforce.   | BCDC  |
| 2024                 |           | CDL Training – Consider hosting a CDL training in Bowman, to make it easier for businesses to license their employees.   | BCDC  |
|                      |           |  |   |
| 1-F Continue Wo      | rkforce   | Development as a Part of K-12 Education  |   |
| Due Date             | Done      | Task   | Assigned To   |
| 2024<br>(Biannually) | х         | Marketplace for Kids – Occurs biannually for both school systems. A one-day opportunity for the young students that allows innovation, problem solving, creativity, and an open forum to showcase their innovative ideas.  | BCDC / Bowman County<br>School District             |
| 2023<br>(Biannually) | х         | <b>Tools, Trade, Torque, Tech (T4)</b> – Occurs biannually for regional school systems. A two-day opportunity for JH & HS students to get an up-close look at the inner workings of industries within these categories.  | BCDC / Bowman County<br>School District             |
| Continuous           |           | Build Relationship with the Southwest Area Career and Technical Education (CTE) Academy  | BCDC  |
| 2023/Continuous      | Х         | <b>Encourage Internship Opportunities/Parent Education</b> – An effort to get our local youth and their parents familiar with all the different careers available in Bowman County. Partnering with the school on the Career Work Experience program.                | BCDC/BC Schools                                     |

| 2024  |                            | Career Builders – See if there is a partnership opportunity between the  |  |
|---|----------------------------|--|--|
| 2024  | Х                          | BCDC and employers on this state program.  | BCDC   |
| 2025  | х                          | Ware Fair – A student marketplace to give students the opportunity to develop business skills, showcase their creativity, and connect with the community.  | BCDC/Bowman County<br>Schools/SBDC                     |
|   |                            |  |  |
| Goal 2: Attra   | ct Nev                     | Businesses   |  |
| -A Identify Tar   | get Indus                  | stries   |  |
| Due Date  | Done                       | Task   | Assigned To  |
| 2022  |                            | Checklist for new business – to allow for a smoother process when coming into Bowman County  | BCDC   |
| 2022  |                            | <b>Develop Business Incentive Package</b> – Look into additional incentive options for business recruitment  | BCDC   |
| 2024/2025   |                            | Pursue the idea of a Regional Business Development role through the Regional Council   | BCDC/RCRC  |
| 2024/2025   | х                          | Utilize USDA Grant to rehabilitate the Jabbr's building and make it ready for a new restaurant owner   | BCDC   |
|   |                            |  |  |
| -B Be Business  | Ready                      |  |  |
|   | Done                       | Task   | Assigned To  |
| Due Date  | Donc                       |  |  |
| 2023  | Donc                       | As businesses look towards expansion or start-up, improve the process and continuity between governmental agencies and other parties involved  | BCDC/Cities/Bowman<br>County                           |
| 2023<br>-C Build Netwo  | orks and                   | and continuity between governmental agencies and other parties involved  Involve Key Players   | BCDC/Cities/Bowman<br>County                           |
| 2023  |                            | and continuity between governmental agencies and other parties involved  Involve Key Players  Task   | BCDC/Cities/Bowman                                     |
| 2023<br>-C Build Netwo  | orks and                   | and continuity between governmental agencies and other parties involved  Involve Key Players   | BCDC/Cities/Bowman<br>County                           |
| 2023  -C Build Netwo Due Date  Continuous   | orks and<br>Done           | and continuity between governmental agencies and other parties involved  Involve Key Players  Task  Work with existing industry in helping improve the business economy  | BCDC/Cities/Bowman<br>County  Assigned To              |
| 2023  -C Build Netwo Due Date  Continuous   | orks and<br>Done           | and continuity between governmental agencies and other parties involved  Involve Key Players  Task  Work with existing industry in helping improve the business economy and recruiting to the area   | BCDC/Cities/Bowman<br>County  Assigned To              |
| 2023  -C Build Netwo Due Date  Continuous  -D Aggressivel   | Done  Done  Market         | and continuity between governmental agencies and other parties involved  Involve Key Players  Task  Work with existing industry in helping improve the business economy and recruiting to the area  Bowman County's Strengths and Assets   | Assigned To  BCDC                                      |
| 2023  -C Build Netwo Due Date  Continuous  -D Aggressively Due Date                                     | Done  Warket  Done         | and continuity between governmental agencies and other parties involved  Involve Key Players  Task  Work with existing industry in helping improve the business economy and recruiting to the area  Bowman County's Strengths and Assets  Task  Growing BC Videos – Utilize the existing video resources we have   | Assigned To  Assigned To  Assigned To                  |
| 2023  -C Build Netwo Due Date  Continuous  -D Aggressively Due Date  Continuous  2024/2025              | Done  y Market Done  x     | and continuity between governmental agencies and other parties involved  Task  Work with existing industry in helping improve the business economy and recruiting to the area  Bowman County's Strengths and Assets  Task  Growing BC Videos – Utilize the existing video resources we have available and make sure businesses area aware of the existing resources  BC Marketing Campaign – Develop new marketing materials, videos,  | Assigned To  BCDC  Assigned To  BCDC  BCDC             |
| 2023  -C Build Netwo Due Date  Continuous  -D Aggressively Due Date  Continuous  2024/2025              | Done  y Market Done  x     | and continuity between governmental agencies and other parties involved  Involve Key Players  Task  Work with existing industry in helping improve the business economy and recruiting to the area  Bowman County's Strengths and Assets  Task  Growing BC Videos – Utilize the existing video resources we have available and make sure businesses area aware of the existing resources  BC Marketing Campaign – Develop new marketing materials, videos, photos              | Assigned To  BCDC  Assigned To  BCDC  BCDC             |
| 2023  -C Build Netwo Due Date Continuous  -D Aggressivel Due Date Continuous  2024/2025  -E Undertake a | Done  y Market  Done  x  x | and continuity between governmental agencies and other parties involved  Task  Work with existing industry in helping improve the business economy and recruiting to the area  Bowman County's Strengths and Assets  Task  Growing BC Videos – Utilize the existing video resources we have available and make sure businesses area aware of the existing resources  BC Marketing Campaign – Develop new marketing materials, videos, photos  atic Business Recruitment Effort | Assigned To  BCDC  Assigned To  BCDC  BCDC  BCDC  BCDC |

| oal 3: Enha    | ance Vi     | brant & Inviting Communities   |                                   |
|----------------|-------------|--|-----------------------------------|
| A Increase Vil | orancy or   | Main Streets   |                                   |
| Due Date       | Done        | Task   | Assigned To                       |
| 2022           | ×           | <b>Trees on Main Street</b> – plant trees in downtown Bowman to enhance the vibrancy and attractiveness  | BCDC/ City of Bowman              |
| 2022           | х           | Downtown Seating Matching Program (Bowman, Rhame, Scranton) – Grant match program incentivizing downtown businesses to add seating and curb appeal.                          | BCDC                              |
| Annually       | x           | Flowers on Main / Flags (Bowman)   | BCDC                              |
| Annually       | х           | Façade Program / Store Front Grant – Two programs offered to businesses within the county which will assist in renovating and/or updating store fronts of businesses.        | BCDC                              |
| 2025           |             | <b>Downtown Speakers</b> – Add speakers to Main Street. In progress, to be completed Summer 2025.  | BCDC                              |
|                | to Navig    | ate Communities  |                                   |
| Due Date       | Done        | Task   | Assigned To                       |
| 2023-2025      |             | Wayfinding Signs – Signs throughout the city of Bowman that will help and encourage visitors to explore attractions, services, retail, and restaurants. Project in progress. | BCDC                              |
|                |             |  |                                   |
|                |             | Signature Spaces   | A seign and To                    |
| Due Date       | Done        | Task   | Assigned To                       |
| 2022           | Х           | Welcome to Bowman Mural - A mural welcoming visitors to town   | BCDC                              |
| Annually       | х           | Main Street Garden – 2022 – pavers will be laid, grass planted, pergola added, bike rack, and tables and chairs will be added  | BCDC                              |
| 2023           | x           | Splash Pad – Construction to start in 2022. Opening in 2024.   | Brosz Engineering /<br>Park & Rec |
| 2024/2025      |             | <b>Mural</b> – Create another mural. So God Blessed a Rancher mural started in 2024, to be completed in 2025.  | BCDC                              |
| 2025           |             | Jump Pillow – Installation planned for Summer 2025.  | BCDC / Park & Rec                 |
| •              | <del></del> | Entrances and Primary Travel Corridors   |                                   |
| Due Date       | Done        | Task   | Assigned To                       |
| 2022           | х           | Updated Highway Banners (Bowman) – New banners will be put up along Hwy 12/85 within city limits.  | BCDC / City of Bowman             |
| 2022           | х           | Façade Grant expanded to Highway Corridors   | BCDC                              |
|                |             |  |                                   |

| 2023/2024                 |                 | Clean-up Town Entrances  | Cities/Bowman<br>County/BCDC |
|---------------------------|-----------------|--|------------------------------|
| 2025                      | х               | Boulevard Trees – Add trees to the boulevards along Hwy 12   | BCDC/City of Bowman          |
|                           |                 | uality of Life & Foster Greater Sense of Community   |                              |
| l-A Market Even           | its, Recr       | eational Opportunities, and Activities   |                              |
| Due Date                  | Done            | Task   | Assigned To                  |
| Annually                  | x               | <b>Events</b> – NDHSRF, Bowman County Fair Parade, Rock the Block, Ag Appreciation Banquet, Trick or Treating on Main, Youth Basketball Tournament, Ladies Night Out, Added Around the World in 2025 | Chamber of Commerce          |
| Annually                  | х               | Bowman County Guide – Magazine/Booklet distributed throughout<br>Bowman County and into other parts of ND and SD   | BCDC                         |
| Annually                  | х               | Park & Rec Initiatives   | Park & Rec                   |
|                           |                 |  |                              |
|                           |                 | Development Initiatives  |                              |
| Due Date                  | Done            | Task   | Assigned To                  |
| 2020-2024<br>(Annually)   | х               | Community Challenge – enabling community members to create an event or project to better Bowman County   | BCDC                         |
| 2024<br>(Semi-Annually)   | х               | <b>Play It Forward Grant</b> – Invest in individuals, organizations, and non-profits who want to better Bowman County through gaming funds   | BCDC                         |
| I-C Invest in and         | Improv          | e Bowman County's Recreational Infrastructure  |                              |
| Due Date                  | Done            | Task   | Assigned To                  |
| 2022                      | х               | The Edge – A new recreational space run by Bowman Parks & Rec  | Park & Rec                   |
| 2022                      | х               | <b>Baseball Diamonds</b> – Invest in improvements to the facility. Added new lighting, dirt, fence caps, shade, and playground.  | Park & Rec                   |
| ?                         |                 | Sweetwater Golf Course/Scranton Golf Course – Grants and funding to improve the facilities   | Golf Board                   |
|                           |                 |  |                              |
| •                         |                 | owman County Arts Council  |                              |
| Due Date                  | Done            | Task   | Assigned To                  |
| 022/Continuous            | х               | Actively Participate in Region 8 Art Calls   | BCDC                         |
| Goal 5: Prior             | iti <u>ze</u> T | ourism as an Industry  |                              |
|                           |                 | Bowman County as a Tourist Destination   |                              |
| Due Date                  | Done            | Task   | Assigned To                  |
| 2022-2023<br>(Continuous) | Х               | Distribute Guides Outside of Bowman – (See 4-A)  | BCDC                         |
|                           |                 | Day Trip Maps – pamphlet listing a series of trips going north, west, and  |                              |

| 2025 | USDA Grant for new Visitor Center | BCDC |
|------|-----------------------------------|------|
|------|-----------------------------------|------|

| 5-B Capture Theo  | odore Ro | posevelt Library Traffic   |                    |
|-------------------|----------|--|--------------------|
| Due Date          | Done     | Task   | Assigned To        |
| 2022              |          | Development of TR promotions to go with the new Presidential<br>Library  | BCDC/RCRC          |
| 2022-2023         |          | Traffic for the MDH / TR National Park – develop plan to get tourist to add Bowman as a stopping point on their trips from Mount Rushmore to the National Park   | BCDC/RCRC          |
| 2023              |          | QR Codes Around the Region – Outdoor QR Codes marked at the top of White Butte, Fort Dilts, Haley Dam, etc. and throughout the region. When QR code is scanned, a reward can be redeemed. QR Code for White Butte completed in 2023. | BCDC               |
| _                 |          |  |                    |
| 5-C Maximize To   | urism Fu | unds to Support Efforts  |                    |
| <b>Due Date</b>   | Done     | Task   | <b>Assigned To</b> |
| 2022              | Х        | Hospitality Website Loan Program – Provides monetary assistance to our hospitality industry in creating or updating a business website to include specific items to aid in ease for visitors.  | BCDC               |
|                   |          |  |                    |
| 5-D Develop Key   | Partner  | ships  |                    |
| <b>Due Date</b>   | Done     | Task   | Assigned To        |
| 2022/Continuous   | Х        | Front Lines Training – A training held to inform industries directly correlated with tourism – hotel staff, gas station attendants, restaurant staff, on how to answer FAQ that come from tourists                                   | BCDC               |
|                   |          |  |                    |
| 5-E Create a Unio | que Drav | w for Bowman County  |                    |
| <b>Due Date</b>   | Done     | Task   | Assigned To        |
| Ongoing           |          | <b>Restaurant for Bowman County</b> – dining options continues to be an ongoing wish for the residents and visitors of Bowman County   | BCDC               |
|                   |          |  |                    |